



HARRIS COUNTY BOARD OF COMMISSIONERS
FY 2022-23 PROGRAM OF WORK
Updated Jan. 20, 2022
www.harriscountygga.gov

Program & Funding Source	Responsible Party	Status
Administration		
1. Complete the update/refresh of county's web site, \$5,000.	County Manager / IT Director	Go live was 7/1/22, but more content work to be done.
2. Purchase and implement HR module software that will allow on-line job applications, on-line onboarding processes, and more electronic HR functions, \$9,200.	County Manager/HR	Installing software and conducting training.
Board of Elections & Registration		
3. Purchase a new street sign for the building, \$4,500.	Purchasing	Completed.
Community Development		
4. Complete the update of the unified development codes (UDC).	Community Development Director	<p>Final joint meeting held on 7/15/21, application submitted on 9/13/21, draft posted to website for public review on 9/13/21, first reading on 10/20/21 at Planning Commission, second reading on 11/2/21 at BOC. UDC as proposed was not approved. Had additional meetings on 11/30/21 and 1/10/22.</p> <p>Application filed with Community Development on 2/14/22 and posted to the website for public review, first reading on 3/16/22 at Planning Commission, second reading on 4/5/22 at BOC. Board tabled discussion until 4/19/22 and then again until 5/19/22 and 6/7/22. BOC denied old UDC version on 6/7/22.</p> <p>Public hearing at Planning Commission was 7/20/22, public hearing at BOC was 8/2/22. Board denied UDC. Board decided to reconsider UDC on 9/6/22. Public hearing at Planning Commission was 10/19/22 and BOC on 11/1/22. UDC and alcohol ordinance approved effective April 1, 2023. Completed.</p>
5. Partially renovate the Community Development building (primarily to replace the roof) using SPLOST funds, \$100,000.	County Manager / Facilities Maintenance	Completed.

Program & Funding Source		Responsible Party	Status
Emergency Medical Services			
	6.Construct a new EMS/VFD facility located in the Northwest Harris Business Park, \$3,000,000.	EMS Director	RFQ for architectural services was distributed, four responses received and evaluated. Evaluation committee selected 2WR. Board approved 2WR's proposal on 1/4/22 for \$190,000. Design meetings held on 1/28/22, 2/24/22, 4/5/22, and 5/4/22. Bid deadline was 8/4/22 and received 7 responses. Board approved Headley Construction for \$3,360,000 on 8/16/22. Precon meeting held on 10/18/22. Completion during Summer 2023.
	7.Purchase a new extrication tool using SPLOST funds, \$28,000.	EMS Director	Completed.
	8.Purchase a replacement stretcher using SPLOST funds, \$27,000.	EMS Director	Completed.
	9.Purchase two new airbag kits using SPLOST funds, \$21,000.	EMS Director	Completed.
Facilities Maintenance			
	10.Purchase a replacement utility truck, \$58,000.	Facilities Maint. Director	Completed.
Prison			
	11.Replace the control room's HVAC system, \$5,100.	Warden	Completed.
	12.Replace 19 doubled stacked inmate lockers, \$12,000.	Warden	Completed.
	13.Replace kitchen oven, \$18,000.	Warden	Completed.
Road & Bridge / Public Works Projects			
	14.Prepare a five-year road and bridge master plan to guide future growth, \$35,000.	County Manager / Public Works Director	Preparing RFP.
	15.Conduct the annual LMIG resurfacing program (10% required state match and overage amount in the TSPLOST Fund), \$812,000.	Public Works Director	Board approved list of 6 roads to submit to GDOT on 8/16/22. GDOT approved the list. On bid, bid deadline is 2/7/23, Board consideration on 2/21/23. Completion by 6/30/23.
	16.Purchase two replacement F-350 crew cab 4x4 flatbed pick-up trucks, \$92,000.	Public Works Director	Completed.
	17.Purchase new F-250 crew cab 4x4, \$36,000.	Public Works Director	Completed.
	18.Purchase a new skid steer broom attachment, \$8,500.	Public Works Director	Completed.
	19.Purchase a replacement dump truck, \$150,000.	Public Works Director	Ordered off state contracts. Waiting for delivery.
	20.Purchase two equipment trailers, \$43,000.	Public Works Director	Completed.

Program & Funding Source		Responsible Party	Status
Road & Bridge / Public Works Projects			
	21.Purchase two additional radar traffic signs, \$8,200.	Public Works Director	Completed.
	22.Complete the design, bidding, and construction of a new Public Works Facility using SPLOST-2019 funds, \$1,200,000.	County Manager / Public Works Director	Design meetings held on 6/15/22, 8/9/22, 9/9/22, 10/17/22, and 12/5/22. Board approved site on 9/20/22. On-going. Completion by Nov. 2023.
Parks & Recreation			
	23.Prepare a five-year parks and recreation master plan to guide future growth, \$35,000.	County Manager / Parks & Recreation Director	Preparing RFP.
	24.Purchase a new playground for Moultrie Park, \$75,000.	Parks & Recreation Director	RFP opening was 8/30/22, Board approved playground purchase on 9/20/22. Waiting for delivery. Completion during Feb. 2023.
	25.Purchase a new playground for the Community Center, \$40,000.	Parks & Recreation Director	Will be placed in next year's budget.
	26.Replace the aged dehumidification system at the Community Center \$500,000.	Parks & Recreation Director	Bid opening was 9/22/22. 4 responses received, Board approved J.M. Clayton for \$722,000 on 10/4/22. Waiting for delivery. Completion during Summer 2023.
	27.Sod the Soccer Complex, \$75,000.	Parks & Recreation Director	
	28.Replace irrigation system at the Soccer Complex, \$30,000.	Parks & Recreation Director	Completed.
	29.Install security systems at Ellerslie Park, \$16,300.	Parks & Recreation Director	Completed.
	30.Install fiber optic cable for internet service at Ellerslie Park, \$21,000.	Parks & Recreation Director	Ordered.
	31.Further develop Ellerslie Park by constructing a new pavilion with restrooms, other pavilions, large playground area, in-ground slides, benches, and shade structures, additional fencing, 4,000 linear feet of additional dirt trails and a trailhead on the southside funded in part by a state grant, disk golf course, picnic tables, grills, trash cans, directional signage, and landscaping materials, \$500,000.	County Manager / Parks & Recreation Director	Pavilion with restrooms and southern trail system under construction using county forces. Playground, in-ground slides, and shade structure bid opening was 8/30/22, Board approved playground purchase on 9/20/22. Completion during Feb. 2023.
	32.Purchase pick-up truck for Ellerslie Park, \$48,000.	Parks & Recreation Director	Completed.
	33.Purchase replacement inmate truck, \$36,000.	Parks & Recreation Director	Completed.
	34.Purchase a vehicle for the new position, \$30,000.	Parks & Recreation Director	Completed.

Program & Funding Source		Responsible Party	Status
Parks & Recreation			
35.Purchase mowers/trailers, \$30,000.		Parks & Recreation Director	Completed.
36.Purchase new tractor, \$24,000.		Parks & Recreation Director	Completed.
37.Complete Phase V of the Man O' War RR Recreation Trail 5.42 miles from the County Store to Hamilton using TSPLOST-2013 funds, \$1,500,000.		County Manager / Parks & Recreation Director	Bid opening was 3/30/22, Board approved Piedmont Paving on 4/5/22 for \$1,365,074.35. Ribbon cutting held on 11/1/22. Completed.
38.Begin and complete Phase VI of the Man O' War Railroad Recreation Trail 3.15 miles from Hamilton to Mulberry Creek using TSPLOST-2013 funds, \$1,000,000.		County Manager / Parks & Recreation Director	On bid, bid opening is 1/18/23, Board consideration on 2/7/23, and completion by late Summer 2023.
Vehicle Maintenance			
39.Replace tire mount machine, \$11,000.		Vehicle Maintenance Director	Completed.
40.Purchase replacement service truck, \$48,000.		Vehicle Maintenance Director	Completed.
Volunteer Fire Department			
41.Construct a new fire training facility behind the Hamilton VFD station (\$483,000 from General Fund and \$167,000 from SPLOST 2019 for a total of \$650,000).		VFD	Design meetings held on 6/22/22, 7/12/22, and 11/18/22. Construction documents completed and approved. On bid soon.
Development Authority			
42.Have the Development Authority establish an Economic Develop Office to promote and market the county, \$125,000.		Development Authority	Prepared proposed intergovernmental agreement and sample job description. Discussed Nov. 3 planning session. Board approved IGA 12/20/22. Completed.
43.Make improvements to the Northwest Harris Business Park including a pad ready site and construction of a connecting road, \$1,805,000 (\$500,000 from a grant and \$1,305,000 from SPLOST).		Development Authority	\$500,000 state grant was awarded. Bid deadline was 8/11/22, Development Authority recommendation to BOC on 9/20/22. Board approved contract with Evergreen Siteworks for \$2,175,009.75. Completion by late 2023.
911 Center			
44.Replace the generator at the 911 Center using SPLOST, \$80,000.		911 Director	Ordered, delivery during May 2023.
45.Update the 2017 Tusa evaluation study of the 911 system due to current operational issues, \$20,000.		911 Director	Tusa on-site 6/27/22, 6/28/22 for evaluation. Tusa gave presentation to BOC on 9/20/22, 10/4/22, 11/3/22. Consensus to continue with Tetra system Completed.
46. Prepare a RFQ to hire a consultant to assist with specifications to expand the Tetra radio system.		911 Director	911 staff preparing RFQ.
47.Purchase two radio core repeaters for 911 operations using SPLOST funds, \$50,000.		911 Director	Waiting for the results of #46.

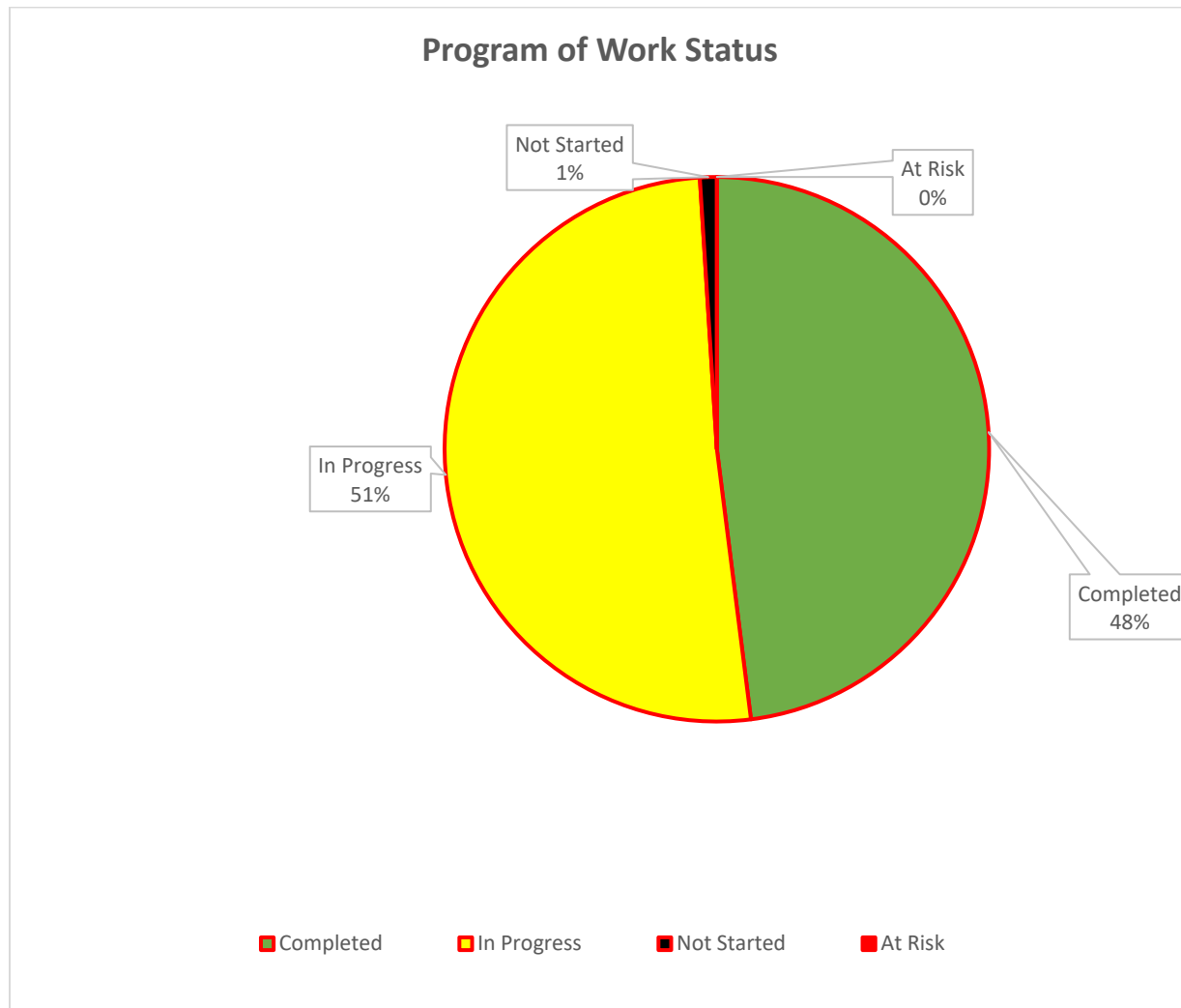
Program & Funding Source		Responsible Party	Status
Airport Projects			
	48.Rejuvenate the airport's apron/taxiways using GDOT grant funds, \$68,274.	Airport Director / Airport Consultant	Bid opening was 9/23/21. Board approved on 10/5/21. Completed.
	49.Rehabilitate the runway lighting, airfield signage, and wind cone, \$450,000 using GDOT grant funds.	Airport Director / Airport Consultant	Preparing bid specs.
	50.Replace the AWOS system, \$165,000.	Airport Director / Airport Consultant	Preparing bid specs.
	51.Design 20 additional T-hangars, \$85,000.	Airport Director / Airport Consultant	Bid deadline was 12/8/22, 4 bids received, Board discussed on 1/17/23. Will discuss further during Feb. 16 retreat.
	52.Conduct the annual open house during May 20, 2023.	Airport Director / Airport Consultant	Preparing for the May 2023 event.
Solid Waste Projects			
	53.Repair metal panels and angle iron on the transfer station, \$33,000.	Solid Waste Director	Obtaining quotes.
	54.Construct a new solid waste facility and associated fixtures, pole barns for truck and equipment parking, washdown area, and a small restroom adjacent to the transfer station, \$1,273,000.	County Manager / Solid Waste Director	Board approved design on 10/11/21. Bid opening was 5/19/22. Board approved Principle Construction for \$1,273,000 on 6/7/22. Project began late July. Completion during early 2023.
	55.Purchase a replacement backhoe loader, \$120,000.	Solid Waste Director	Completed.
Water Works Projects			
	56.Prepare five-year water and sewer master plan to guide future growth - \$30,000.	County Manager / Water Works Director	Consultant gathering information.
	57.Construct a replacement Water Works Administrative office, \$1,749,000.	County Manager / Water Works Director	Board approved design on 10/11/21. Bid opening was 5/19/22. Board approved Headly Construction for \$1,749,000 on 6/7/22. Completion during early 2023.
	58.Design an elevated water tank to be located near SR 315 and I-185, \$105,000.	Water Works Director	Under design. Submitted federal grant by the 9/9/22 deadline.
	59.Begin and complete the Hadley Road water line project Phase II, a distance of 4,000 linear feet with an 8 inch PVC line and hydrants, \$350,000.	Water Works Director	Bid opening was 10/6/22, 4 responses received, Board awarded project on 10/18/22 to Gordy Construction for \$405,040. Completed.
	60.Upgrade the U.S. 27 water line a distance of 25,000 linear feet with a 12-inch ductile iron line and fire hydrants using a \$2,500,000 GEFA loan.	Water Works Director	On bid, bid opening is 1/18/23, Board consideration on 2/7/23, delivery of all material by November 2023. Completion during Summer 2024. Acquired GEFA loan to fund project.

Program & Funding Source	Responsible Party	Status
Other Projects		
61.Begin Phase I of the renovations to the courthouse using SPLOST-2019 funds, \$1,700,000 (roof, windows, balcony, paint) and ARP funds, \$2,024,900 (HVAC).	County Manager / Facilities Maintenance Director	Board approved proposal from 2WR architects on 7/20/21. Board approved a CM (River City Contracting) to perform the project. GMP of \$3,508,077 was approved on 6/7/22. Project started early January 2023 and will be completed summer 2023.
62.Construct capital projects using federal ARP funds (Installment #1), \$3,400,000.	County Manager	Staff proposal submitted to BOC during June. Discussed during 7/26/21 retreat. Discussed and approved listing of projects during 9/21/21 work session. Formally approved on 10/5/21. Projects on-going.
63.Construct capital projects using federal ARP funds (Installment #2), \$3,422,000		Board identified projects during the 8/9/22 retreat. Projects being implemented.
64.Conduct quarterly retreats to establish future goals.	County Manager	Previous retreats held on 7/26/21, 10/11/21, 2/24/22, 5/19/22, 8/9/22, and 11/3/22. Next retreat is 2/16/23.
65.Conduct annual legislative dinner.	County Manager	Previous dinners held on 7/26/21 and 8/9/22. Next dinner Aug. 2023.
66.Increase the hotel/motel tax from 5% to 8% through local legislation during the 2023 General Assembly.	BOC	Board approved on 10/18/22. County Attorney prepared needed documents and submitted to state. Waiting for state to approve.
67.Prepare Impact Fee Study to potentially fund Parks and Recreation and Public Safety capital projects - \$70,000.	County Manager	Board approved proposal from Wood on 2/16/21 for \$91,500. A required advisory committee was selected on 3/2/21 consisting of ten members. Initial meeting was held 3/25/21. Public hearing held on 5/18/21. Advisory meeting discussed methodology report on 9/14/21. Board discussed and accepted methodology report on 10/5/21. CIE transmittal public hearing was 1/4/22, approved, and transmitted to RVRC. Impact fee ordinance and proposed fee schedule was discussed during retreat on 2/24/22. Advisory committee met on 3/23/22. On BOC agenda for consideration on 4/19/22. BOC tabled until state approves CIE. State approved CIE on 6/28/22. Board approved to end project on 7/19/22. Completed.
68.Begin operations of a new GDOT 5311 rural public transportation program through a third-party provider using TSPLOST-2013 funds, \$50,000.	County Manager / Third Party Provider	Informational brochure distributed during late June 2022. Service began 7/5/22. Completed.

Program & Funding Source		Responsible Party	Status
Other Projects			
	69.Update the county's personnel policies.	County Manager and Staff	Draft to Board on 11/3/22 and 12/6/22 for review and legal review. Summary staff review on 12/7/22 and detailed review during late January. On Feb. 16 retreat for final Board review, adoption on 2/21/23, training during late Feb., and implementation/enforcement on 3/1/23.
	70.Negotiate with the cities regarding LOST renewal by 7/1/22 according to OCGA 48-8-89.	County Manager	Required letter was sent to the cities on 5/20/22 to begin negotiations. Initial meeting was held 6/14/22 at library. Internal strategy meeting held 7/11/22. Joint meeting was 7/14/22 (with cities) at library. Only West Point and Waverly Hall attended. Minutes of 7/14/22 meeting and negotiation points emailed to all on 7/18/22. Board gave staff authority to continue negotiations on 7/19/22. Initial meeting held on 7/26/22. Certificate of Distribution is on the 10/18/22 agenda for consideration. Completed.
	71. Realign Mountain Hill Road Near SR 315, \$525,000.	County Manager	Realignment being designed and surveyed. Completion during Fall 2023.
	72. Construct observation tower at Ellerslie Park, \$500,000 using donated funds.	County Manager / Recreation Director	Under design until late 2022, bid out during February, Board consideration in March, construction begins in May, completion during March 2024.
Value of all Projects - \$31,500,000			

Key:

Status	No. of Projects/Total Projects	Percentage
Completed	34 / 72	48%
In Progress	37 / 72	51%
Not Started	1 / 72	1%
At Risk	0 / 72	0%
Total	72 / 72	100%





American Rescue Plan (ARP)

Updated Jan. 20, 2022

Installment #1			
Proposed Project	Eligibility Reference	Estimated Cost	Status
Installation of glass partitions in courtrooms as a COVID prevention and mitigation tactic. (1)	p.18 of the Interim Final Rule p. 5 of the NACO Overview	\$4,500	Completed. Paid \$4,500
Increase the number of holding cells at the jail as a COVID prevention and mitigation tactic. (1)	p.18 of the Interim Final Rule p. 5 of the NACO Overview	\$38,600	Completed
Renovations/capital investments (HVAC) to the old library as a community public health clinic for Mercer Med. to add health care capacity. (1)	p.18 of the Interim Final Rule p. 5 of the NACO Overview	\$37,916	Completed.
Replacement HVAC system in the courthouse as a ventilation improvement in a key location as an infection prevention measure (includes design, bidding, and construction administration). (1)	p. 18 of the Interim Final Rule p. 5 of the NACO Overview	\$2,024,900	Contract price is \$1,882,035 Paid \$0
Premium pay for essential workers. (3)	p. 45 of the Interim Final Rule p. 12 of the NACO Overview	\$220,000	Completed. Paid \$220,000
Matching grant funds for the construction of a new elevated water tank on SR 315 near I-185 as a water infrastructure improvement (includes design, bidding, and construction administration). Contingent upon the state grant being received of \$2,250,000. (6)	p. 62,63 of the Interim Final Rule p. 16 of the NACO Overview	\$250,000	Grant was not awarded. In FY 2022-23 budget for design. In FY 2023-24 budget for construction. Paid \$0
Extension/replacement of water lines with Airport/Callaway connection and Green Drive as water infrastructure improvements (includes design, bidding, permitting, and construction administration). (6)	p. 62,63 of the Interim Final Rule p. 16 of the NACO Overview	\$394,084	Completed.
Matching grant funds for Diverse Power EMC (\$250,000) (contingent upon the state grant being received) and an additional \$180,000 allocated to provide broadband. (6)	p. 69,71 of the Interim Final Rule p. 18 of the NACO Overview	\$430,000	Diverse Power awarded \$25M. Paid \$0 Paid \$0 of \$180,000
Total Installment #1		\$3,400,000	Paid/Encumbered \$392,086.15

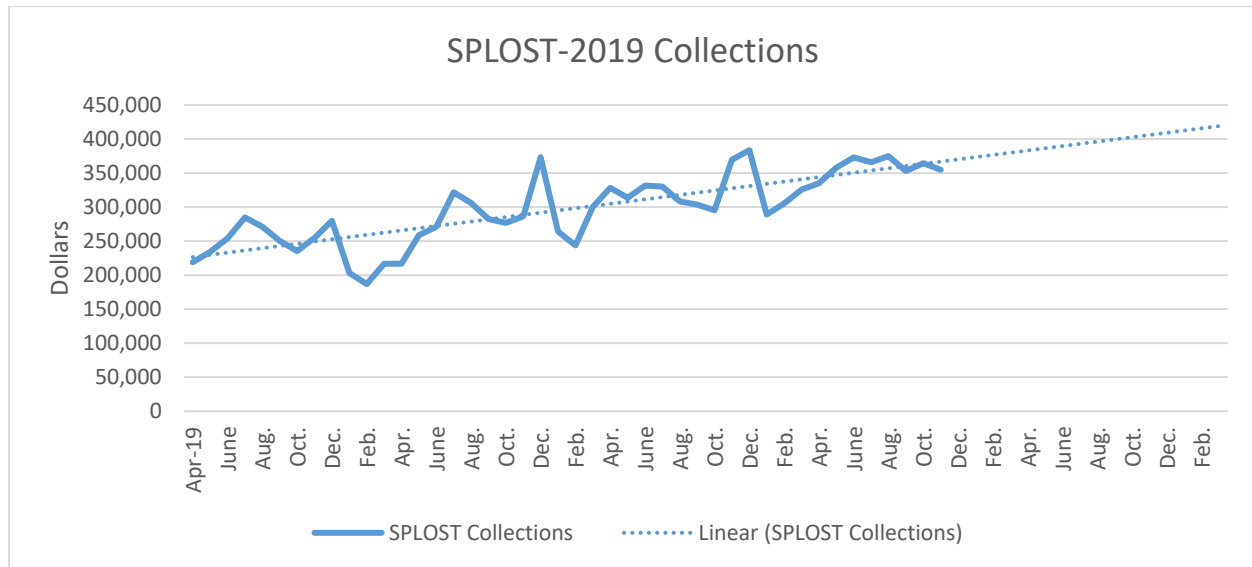


American Rescue Plan (ARP)

Updated Jan. 20, 2022

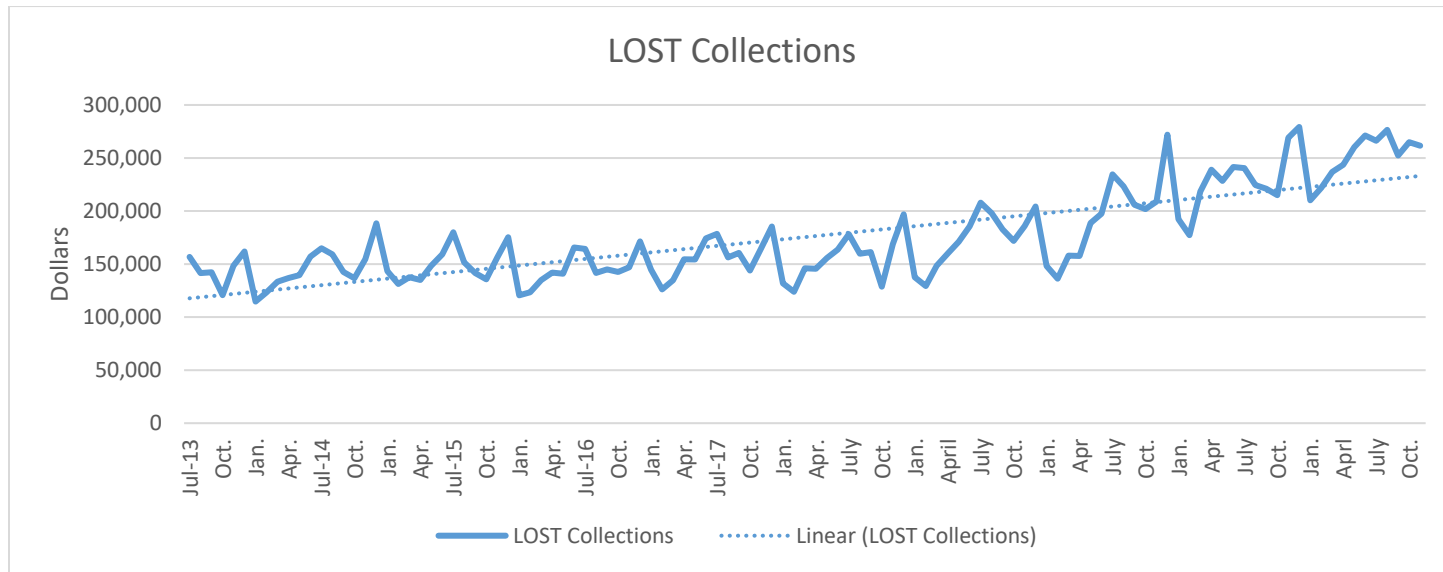
Installment #2		
Proposed Project	Estimated Cost	Status
Hadley Road Water Line Phase II	\$405,040	Bid opening was 10/6/22, Board approved on 10/18/22, completion during early 2023.
Construct a New EMS/VFD in the NWHBP	472,000 (partial)	On-going Completion during Summer 2023
NWHBP Site Improvements	217,500 (partial)	On-going Completion by late 2023
Elevated Water Tank Near SR 315/I-185	2,327,460	Being Designed
Total Installment #2	3,422,000	

SPLOST-2019 COLLECTIONS CHART



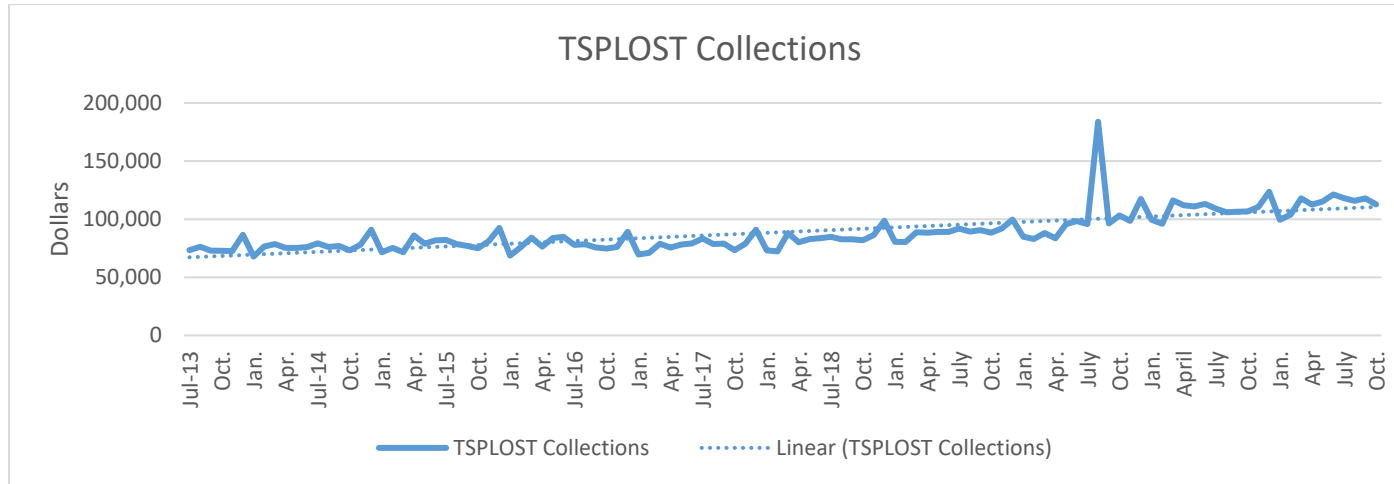
Month	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
July		284,693.42	321,739.80	330,164.86	365,978.37	
Aug.		271,165.55	306,268.05	308,379.55	374,737.74	
Sept.		250,300.43	282,436.82	303,499.03	352,898.56	
Oct.		235,377.50	276,824.25	295,360.55	364,422.30	
Nov.		254,618.28	286,528.10	369,723.88	354,936.60	
Dec.		279,830.34	373,147.20	383,590.25		
Jan.		203,178.91	264,179.21	288,950.71		
Feb.		186,822.88	243,523.45	305,327.64		
Mar.		216,560.26	300,086.97	325,767.65		
Apr.	218,979.06	216,723.22	328,184.03	335,125.59		
May	234,318.00	258,960.66	313,650.06	357,973.30		
June	254,280.87	270,854.51	331,684.43	373,031.62		
Total	707,577.93	2,929,085.96	3,628,252.37	3,976,894.63	1,812,973.57	
Budget	600,000	2,500,000	2,000,000	3,446,535	3,600,000	
% Collected	118%	117.2%	181.4%	115.4%	50.4%	
Total to Date - \$13,054,784.50 or an average of \$296,700per month.						
FY 2018-19 monthly average - \$235,859						
FY 2019-20 monthly average - \$244,090						
FY 2020-21 monthly average - \$302,354						
FY 2021-22 monthly average - \$331,408						
FY 2022-23 monthly average - \$362,595						
Projected collections during the 72-month period - \$21,362,400 or 140% (\$15,300,000 budgeted)						
Collection period ends March 31, 2025. 44 of the 72 months have been collected or 61.1%.						

LOST COLLECTIONS CHART



Month	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
July	164,846.40	179,956.17	164,263.05	178,428.06	178,208.83	207,829.92	234,554.03	240,390.31	266,181.31
Aug.	159,152.07	151,599.48	141,675.41	156,321.09	159,723.32	197,954.94	223,270.68	224,507.15	276,447.69
Sept.	142,500.20	141,485.55	144,934.76	160,525.24	161,233.86	182,720.92	205,900.47	220,949.15	252,423.40
Oct.	136,619.35	135,680.46	142,510.02	143,984.69	128,754.12	171,829.09	201,807.06	215,004.88	264,971.53
Nov.	154,696.68	156,025.90	146,992.25	164,576.71	168,821.10	185,873.35	208,883.13	269,163.13	261,610.61
Dec.	188,371.04	175,274.57	171,332.59	185,441.25	196,869.33	204,277.25	272,026.45	279,254.41	
Jan.	143,375.63	120,522.28	144,628.34	131,927.61	137,542.94	148,140.75	192,335.79	210,077.50	
Feb.	131,219.11	123,461.68	126,106.53	123,792.99	129,346.33	136,201.67	177,292.95	221,981.73	
Mar.	137,662.41	134,853.92	134,761.84	146,053.10	148,447.37	157,876.58	218,474.10	236,837.19	
Apr.	135,000.17	141,910.13	154,434.89	145,589.97	159,856.34	157,633.40	238,965.38	243,639.29	
May	148,468.43	140,942.98	154,338.71	155,631.31	171,052.84	188,784.39	228,342.22	260,250.20	
June	159,194.68	165,647.73	174,228.63	163,667.09	185,626.40	197,454.98	241,469.05	271,196.00	
Total	1,801,106.17	1,767,360.85	1,800,207.02	1,855,939.11	1,925,482.78	2,136,577.24	2,643,321.31	2,893,250.94	1,321,634.54
Budget			1,750,000	1,800,000	1,800,000	1,825,000	1,690,300	2,147,043	2,600,000
% Collected			102.9%	103.1%	106.9%	117.1%	156.4%	134.7%	50.8 %

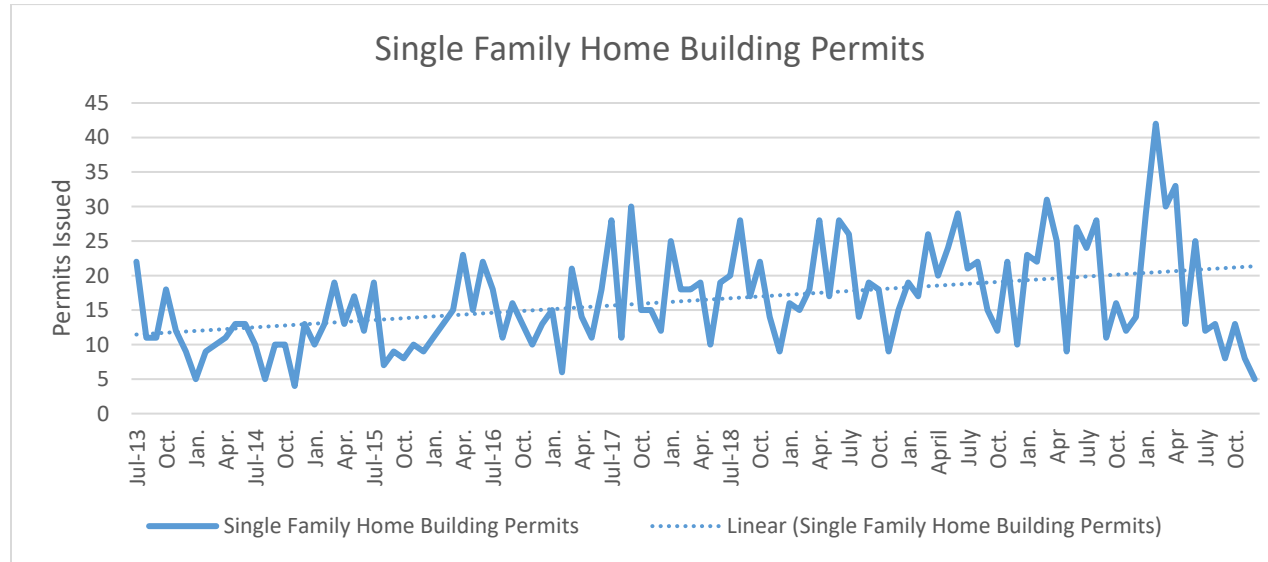
**TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX (TSPLOST)
COLLECTION CHART (County Portion)**



Month	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY2021-22	FY 2022-23
July	79,301.77	82,115.26	77,943.73	83,443.31	84,736.38	91,988.07	95,748.18	109,199.78	118,133.82
Aug.	76,111.25	78,552.59	78,485.07	78,530.10	82,771.69	89,320.74	183,902.38	105,962.34	115,736.06
Sept.	76,940.46	76,920.89	75,669.23	79,063.32	82,712.97	90,581.20	96,375.92	106,384.14	117,947.72
Oct.	73,193.67	74,958.82	74,675.19	73,291.03	81,904.16	88,374.70	103,295.78	106,689.89	112,742.28
Nov.	78,038.94	81,135.23	76,152.86	78,803.63	86,293.98	92,088.47	98,535.37	110,598.21	
Dec.	90,998.24	92,533.83	89,245.46	90,976.10	98,757.93	99,622.22	117,356.47	123,620.34	
Jan.	71,602.51	68,628.32	69,645.07	73,224.45	80,522.34	84,887.25	99,453.55	99,517.91	
Feb.	75,265.94	75,925.23	71,039.64	72,247.71	80,402.56	83,029.88	96,099.00	103,940.82	
Mar.	71,599.02	84,103.83	78,896.55	88,109.01	88,751.64	88,130.47	116,209.04	117,930.02	
Apr.	85,985.67	76,438.07	75,533.37	80,106.25	88,366.80	83,525.06	111,993.41	112,646.20	
May	78,851.82	83,839.63	78,178.57	82,829.62	89,002.65	95,731.02	110,949.68	115,156.06	
June	81,750.86	84,799.86	79,152.41	83,732.75	89,092.73	98,407.29	113,177.41	121,280.35	
Total	939,640.15	959,951.56	924,617.15	964,357.28	1,033,315.83	1,085,686.37	1,343,096.19	1,332,926.06	464,559.88
Budget				960,000	960,000	960,000	900,000	1,300,000	1,300,000
% Collected				100.5%	107.6%	113.1%	149.2%	102.5%	35.7%

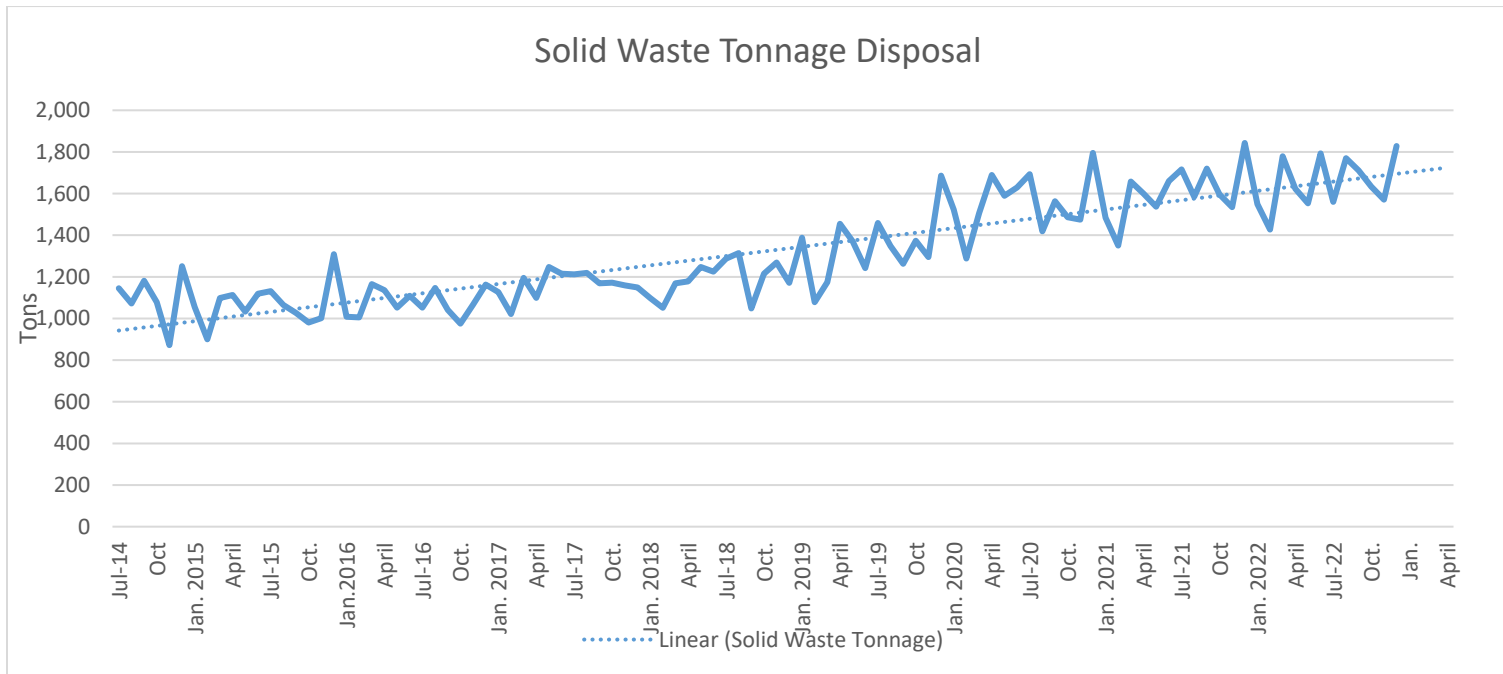
SINGLE FAMILY HOME BUILDING PERMIT ISSUANCE CHART

(Except the portion of West Point in Harris County)



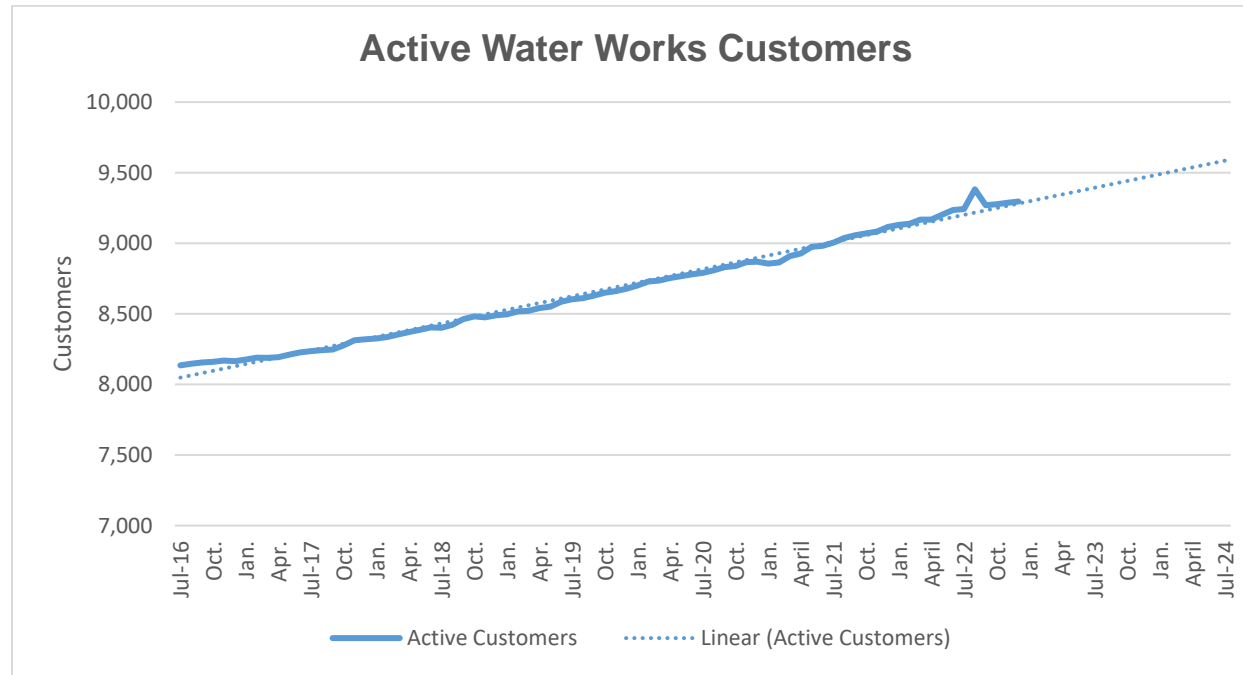
Month	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
July	22	10	19	18	28	20	26	21	24	12
Aug.	11	5	7	11	11	28	14	22	28	13
Sept.	11	10	9	16	30	17	19	15	11	8
Oct.	18	10	8	13	15	22	18	12	16	13
Nov.	12	4	10	10	15	14	9	22	12	8
Dec.	9	13	9	13	12	9	15	10	14	5
Jan.	5	10	11	15	25	16	19	23	29	
Feb.	9	13	13	6	18	15	17	22	42	
Mar.	10	19	15	21	18	18	26	31	30	
Apr.	11	13	23	14	19	28	20	25	33	
May	13	17	15	11	10	17	24	9	13	
June	13	12	22	18	19	28	29	27	25	
Total	144	136	161	166	220	232	236	239	277	59

SOLID WASTE TONNAGE DISPOSAL CHART



Month	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY2020-21	FY 2021-22	FY 2021-22
July	1,144.62	1,130.58	1,052.35	1,212.16	1,287.38	1,459.22	1,693.06	1,716.18	1,560.62
Aug.	1,072.24	1,065.33	1,147.43	1,219.47	1,313.72	1,348.43	1,419.21	1,585.29	1,770.42
Sept.	1,181.17	1,026.90	1,040.56	1,169.34	1,048.46	1,262.61	1,562.58	1,719.81	1,711.44
Oct.	1,077.75	980.69	974.66	1,171.84	1,214.68	1,373.33	1,486.45	1,595.69	1,632.62
Nov.	871.76	1,000.66	1,066.68	1,159.20	1,269.49	1,295.31	1,474.90	1,534.96	1,571.49
Dec.	1,250.77	1,308.53	1,163.04	1,149.49	1,171.32	1,686.42	1,795.13	1,842.98	1,828.20
Jan.	1,054.61	1,007.95	1,126.84	1,097.77	1,388.26	1,522.78	1,484.27	1,548.68	
Feb.	900.24	1,004.78	1,021.48	1,050.59	1,078.43	1,287.89	1,350.25	1,426.89	
Mar.	1,097.89	1,165.06	1,194.52	1,169.40	1,173.95	1,506.38	1,658.39	1,779.17	
Apr.	1,112.93	1,135.65	1,099.43	1,178.11	1,454.94	1,688.73	1,600.41	1,623.41	
May	1,032.65	1,051.84	1,247.32	1,246.82	1,371.46	1,589.44	1,537.41	1,552.71	
June	1,118.58	1,108.78	1,214.79	1,224.94	1,242.28	1,628.90	1,660.15	1,792.78	
Total	12,915.21	12,986.75	13,349.10	14,049.13	15,014.37	17,649.44	18,722.21	19,718.55	10,074.79

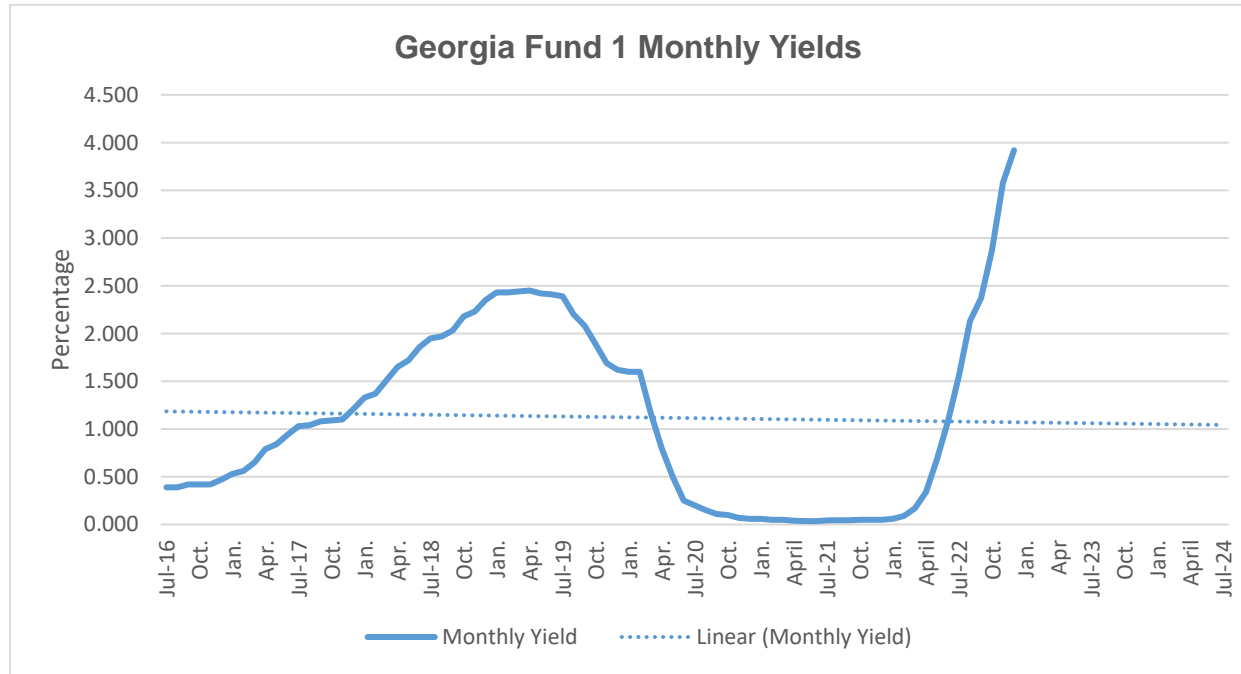
ACTIVE WATER WORKS CUSTOMERS CHART



Month	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
July	8,135	8,236	8,401	8,603	8,790	9,004	9,242
Aug.	8,146	8,243	8,423	8,611	8,808	9,037	9,382
Sept.	8,155	8,247	8,463	8,629	8,831	9,056	9,270
Oct.	8,160	8,277	8,482	8,649	8,839	9,070	9,276
Nov.	8,169	8,313	8,475	8,661	8,866	9,082	9,287
Dec.	8,164	8,320	8,490	8,678	8,869	9,115	9,295
Jan.	8,176	8,325	8,496	8,701	8,856	9,130	
Feb.	8,189	8,336	8,517	8,729	8,864	9,138	
Mar.	8,188	8,354	8,522	8,736	8,909	9,168	
Apr.	8,193	8,371	8,541	8,754	8,927	9,167	
May	8,211	8,387	8,551	8,766	8,975	9,203	
June	8,227	8,404	8,586	8,780	8,982	9,235	
Avg.	8,176	8,318	8,496	8,691	8,876	9,117	9,292

GEORGIA FUND 1 MONTHLY YIELDS

(Georgia Fund 1 is the county's primary investment method to invest excess county funds)



Month	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
July	0.39	1.03	1.95	2.39	0.20	0.042	1.56
Aug.	0.39	1.04	1.97	2.20	0.15	0.045	2.13
Sept.	0.42	1.08	2.03	2.08	0.11	0.044	2.37
Oct.	0.42	1.09	2.18	1.89	0.10	0.05	2.87
Nov.	0.42	1.10	2.23	1.69	0.07	0.05	3.58
Dec.	0.47	1.21	2.35	1.62	0.06	0.05	3.92
Jan.	0.53	1.33	2.43	1.60	0.06	0.06	
Feb.	0.56	1.37	2.43	1.60	0.05	0.09	
Mar.	0.65	1.51	2.44	1.17	0.05	0.17	
Apr.	0.79	1.65	2.45	0.80	0.04	0.34	
May	0.84	1.72	2.42	0.50	0.036	0.68	
June	0.94	1.86	2.41	0.25	0.035	1.08	
Avg.	0.57	1.33	2.27	1.48	0.08	0.23	2.74